Promoting Competition and Innovation

Antitrust and competition laws throughout the world rest on the premise that competition in the provision of products and services is the best way to ensure that consumers and other users receive maximum innovation and quality at the lowest possible prices. But sometimes effective competition requires a measure of cooperation among competing firms.

Standards development is one of those areas. Standards development serves one part of IEEE’s mission—to foster technological innovation and excellence—but it can do so only if the standards development is conducted consistent with the antitrust and competition laws that regulate the nature and extent of cooperation in which competitors can legitimately engage.

IEEE Standards Association (IEEE SA) is an international membership organization that provides a standards program serving the global needs of industry, government, and the public. A violation (or claims of violation) of competition laws will jeopardize what all participants are working so hard to build; will impede IEEE’s mission; and may expose participants and their employers to the risk of imprisonment and other criminal penalties, civil remedies, and significant litigation costs. Even if a competition-law case or investigation is ultimately dropped, that will often happen only after the parties have spent considerable resources in responding to information requests and defending against the claims.

IEEE SA wants to help all of its participants avoid competition-law problems. Many IEEE SA participants receive antitrust/competition-law compliance training from their employers, and IEEE SA participants should always consult with their own or their company counsel when they have competition-law questions. This brochure is not intended to replace that competition-law training, advice, or other competition-law resources that participants may have available to them; rather, this brochure is intended to highlight the competition-law risks that are most pertinent to standards development and to explain IEEE SA policies with respect to competition law matters.
1. GENERAL BACKGROUND

What are the antitrust and competition laws?
In the U.S., it is called “antitrust law,” and elsewhere it is called “competition law.” Regardless of the label, most countries have substantially similar laws regarding this matter. Generally speaking, most of the world prohibits agreements and certain other activities that unreasonably restrain trade.

What is monopolization?
Monopolization is the obtaining of a monopoly—the ability to obtain profit by restricting output and selling at a higher price—through wrongful means. For example, a company might unlawfully convert its patents into monopoly power by misleading other participants in the standards organization into incorporating the company’s patented technology into a standard under the false impression that no patents were involved.

What are some examples of agreements that unreasonably restrain trade?
Competition authorities throughout the world uniformly condemn actions that are referred to as “naked restraints on trade”—that is, agreements that do nothing more than limit competition between competitors. The classic examples that could arise in the standards process—and the kinds of violation that most frequently result in significant jail time for the participants—include:

- **price fixing** (e.g., where standards participants or other competitors agree on the prices that they will charge for compliant products);
- **output restrictions** (e.g., standards participants or other competitors agree on how much of a compliant product they will each produce);
- **allocations of customers or territories** (e.g., competitors agree on where or to whom they will each sell compliant products).

Other kinds of violations can also arise in the standards process. For example, selecting one technology for inclusion in a standard is lawful, but an agreement to prohibit standards participants (or implementers) from implementing a competing standard or rival technology would be unlawful—although as a practical matter, a successful standard may lawfully achieve this result through the workings of the market.

So is it okay to talk about prices or output levels in an IEEE SA meeting as long as we don’t reach an agreement?
No, it’s not okay. First, you can’t always control where the discussion will go—it may end up in undesired areas. Second, if agreeing on the subject would be unlawful (such as the respective selling prices of compliant products), then that subject should not be discussed. And third, it’s not up to you to decide whether your words and conduct amount to an agreement—in the U.S., that decision gets made by a judge using the peculiar rules of evidence that only courts use and by a jury that is unlikely to know anything about your industry or business. The whole question about your actions will come up after the fact, and with the sure vision of hindsight, any questionable discussion or debate could be seen to have led to a tacit, if not an explicit, agreement that is prohibited by law. Do not put IEEE, your company, your colleagues in the standards community, or yourself at risk by discussing these topics.

So can we discuss costs of components or patent licenses?
IEEE SA permits certain discussion of costs, subject to some important limitations. See subclause 5.3.10.3 of the IEEE SA Standards Board Operations Manual and Section 2 and Section 5 of these Guidelines.
What else can we discuss?

IEEE wants you to have the maximum flexibility to discuss topics relevant to developing a standard while also adhering to certain rules designed to minimize risk. It is impossible to identify all the topics that you can discuss, but here are some that you cannot discuss:

• prices at which products or services implementing the standard should be sold (“price” includes discounts, terms, and other conditions of sale);
• profits or profit margins;
• specific companies’ market shares or sales territories;
• allocation of customers, markets, production levels, or territories; or restricting the customers to whom, or territories in which, a company may sell or resell products;
• using standards or certification programs to exclude suppliers or competitors from the marketplace for any reason other than cost, performance, or technical considerations;
• conditioning the implementation of a standard on the implementer’s use of products or services from a particular supplier [such as requiring use of a particular manufacturer’s components or requiring implementers to use a particular service provider(s) for compliance certification];
• bidding (or terms of bids) or refraining from bidding to sell any product or service;
• any matter that restricts any company’s independence in setting prices, establishing production and sales levels, choosing the markets in which it operates, or the manner in which it selects its customers and suppliers.

In addition to topics that are prohibited on purely competition-law grounds, certain topics are not productively discussed in technical standards development meetings. The IEEE SA Standards Board Operations Manual prohibits discussion of these topics as well:

• The status or substance of ongoing or threatened litigation;
• The essentiality, interpretation, or validity of patent claims;
• Desirable versus undesirable terms of patent licenses;
• Specific patent license terms or other intellectual property rights, other than distribution of Accepted Letters of Assurance as permitted under the IEEE SA patent policy (see subclause 6.2 of IEEE SA Standards Board Bylaws). (For guidance on this topic, see Section 2 of these Guidelines.)

In some instances, IEEE might receive Letters of Assurance that do not provide licensing assurance or might not receive a response at all. The chair or a Working Group participant can state whether there is or is not an Accepted Letter of Assurance, but IEEE SA does not permit discussion within a Working Group meeting of the reasons for the lack of response or the lack of licensing assurance. In determining the best technology for the draft standard, however, each participant can individually consider the lack of information flowing from the absence of licensing assurance.

What if our meetings occur outside the U.S.?

Whose law governs? Most countries will apply their antitrust and competition laws to any conduct that has a substantial effect in their country, regardless of where that conduct took place. The IEEE SA Antitrust and Competition Law Policy applies to IEEE SA activities wherever the meetings occur.
2. COST DISCUSSIONS

Discussions of the cost of inputs necessary to create a compliant implementation of a standard are treated differently from discussions of prices at which compliant implementations can or should be sold. There is no useful or appropriate reason to discuss selling prices of implementations—each implementer of the standard should use its own independent business judgment to make that decision. In contrast, there is a legitimate reason to discuss costs of inputs used in implementation.

Different technical approaches may have different benefits, and a sensible comparison may involve an understanding of whether or not the technical differences would justify the cost differential (if known). Nevertheless, as a matter of policy, the IEEE SA recommends that meetings of technical experts remain just that—technical meetings. While technical meetings should remain focused on the complexity, performance, and quality implications of proposals, they should also permit sufficient discussion to enable participants to understand the relative cost differentials (or to be able to take information back to their respective companies to have that kind of discussion and analysis internally).

With regard to the costs of inputs used in implementing a standard, the only permitted discussion is the degree to which such costs may differ. Examples of permissible discussion topics would include differences in comparative component costs, operating costs, licensing costs, or the aggregate of such costs. The importance of this restriction on discussion is reinforced by the understanding that participants in the development of a standard often come from multiple stages of the supply chain (e.g., the input cost of a component to a system manufacturer is the output price of a component supplier).

Thus, in standards development technical activities, participants may discuss the relative costs (in terms, for example, of percentage increases or decreases) of different proposed technical approaches in comparison with the relative technical performance increases or decreases of those proposals. However, participants are not to discuss any specific patent licensing terms and conditions (including any pricing information).

Discussion of relative costs in technical standards development meetings should be presented in a way that can be substantiated and that permits other participants to replicate the cost analysis. Participants are reminded that false or misleading cost comparisons carry their own legal risks. Moreover, actual costs may well differ from one implementer to another.

There may be costs associated with patent claims identified in an Accepted Letter of Assurance (or “Accepted LOA,” which is defined in subclause 6.1 of the IEEE SA Standards Board Bylaws). Those costs may be included in comparisons when appropriate but only on a relative basis, subject to the procedural and other direction discussed in these Guidelines. However, specific licensing fees, terms, and conditions, or the meaning, validity, or essentiality of the patents with which they are connected are not permissible topics of discussion. For examples of permissible relative cost comparisons, see Section 5 of these Guidelines.

A patent-holder’s disclosure of its maximum royalties and other licensing fees and terms is completely voluntary. Patent-holders who have not voluntarily disclosed maximum terms shall not be coerced into disclosure.

Thus, participants, through either discussions or relative cost comparisons, shall not criticize any particular Accepted LOAs for not providing specific maximum terms or coerce any patent holder into supplying such terms. Nevertheless, a participant or a comparison may state that some cost elements of a particular technology approach are not known (because maximum terms have not been included in an Accepted LOA).

IEEE SA believes that, as a general matter, having more information—including cost information—is better than having less. This does not mean that cost should be the sole or exclusive factor in technology selection. Relative costs can be a factor in technology selection, as can the absence of cost information. Nonetheless, IEEE SA has not created any policy expectation, endorsement, or presumption in favor of selecting a technical approach for which a patent holder has disclosed its maximum fees and terms. Participants in IEEE standards development activities are free to exercise their own judgment as to whether a proposal with higher known relative costs (including costs of potentially Essential Patent Claims) is or is not superior to a proposal with lower known relative costs (including costs of potentially Essential Patent Claims).

Again, participants should never discuss the price at which compliant products may or will be sold, or the specific licensing fees, terms, and conditions being offered by the owner of a potential Essential Patent Claim. With respect to disclosures made to IEEE SA in the context of its standards-development activities, disclosure of maximum licensing fees, terms, and conditions is completely voluntary and may only occur through LOAs submitted directly to IEEE SA. Technical considerations should generally remain the primary focus of discussions in IEEE standards development technical activities.
3. PARTICIPANT BEHAVIOR

Bringing competitors together for a legitimate purpose carries the risk that some competitors might abuse the process for anticompetitive purposes. These improper activities fall into three categories.

1) **Using standards development meetings for illegal purposes, such as making agreements to fix prices or to allocate sales territories.** IEEE does not permit standards participants to use its meetings for these purposes. Furthermore, these agreements are illegal regardless of where they occurred. See Section 1 and Section 2 of these Guidelines.

2) **Embodying an anticompetitive agreement within the IEEE standard.** No IEEE standard shall embody anticompetitive agreements. IEEE standards shall not require the purchase of a product from any one single source, endorse particular products, use trademarks or service marks instead of specifying technical requirements, or include commercial terms in the standard or normative references within the standard.

3) **Using the standards process to disadvantage other competitors without any legitimate technical basis.** Abuse could occur through excessive voting rights for individuals affiliated with one company or with a few companies, or with voting rights of representatives of several companies.

To help prevent abuse of the standards development process, it is best to keep presentations and discussions on topic. This vigilance extends to discussions during standards development meetings and in presentations. If a speaker raises a prohibited topic during a discussion or presentation, it is important that you object immediately.

As mentioned earlier, a standard should not embody an anticompetitive agreement or contain anticompetitive content. A standard shall:

- Never use trademarks or service marks instead of describing technical requirements. There is no reason to artificially limit an implementer to using only one supplier’s product. Implementers should be free to choose any product that satisfies the technical requirements. Likewise, a standard should never require implementers to use a particular manufacturer’s products.

- Never include commercial terms. Standards are intended to enable competition between sellers of products implementing the standard—not to displace competition. IEEE rules prohibit inclusion of commercial terms—matters on which competing producers might otherwise be expected to compete, such as the scope of their buy-back programs, wages, price-related terms, or warranties. Commercial terms are not permitted in an IEEE standard or in normative references within the standard. Each participant must ensure that their Contributions (including any suggested normative references) do not contain commercial terms.

These tactics unnecessarily restrict competition. If a competitor can satisfy the necessary technical requirements, then the standard should not exclude them from doing so or dictate their prices or other commercial terms.

There are less obvious kinds of anticompetitive conduct. Technical standards necessarily include technical content, but that content must be technically justified. Technical requirements should never be included for the purpose of unreasonably impeding a company’s ability to compete, or unreasonably creating an advantage for one or a group of companies. This does not mean that the technical requirement has to be written so that all competitors can implement the standard without satisfying what would be a more rigorous standard’s requirement. But it does mean that you should guard against technical content being inserted for anticompetitive purposes. If you are aware of anticompetitive content in a draft standard (during Working Group development or SA ballot), immediately notify the Working Group Chair or the IEEE SA Program Manager.

The best way to prevent the use of the standards process to disadvantage others is to safeguard the integrity of standards development processes. Your assistance in enforcing the rules will help IEEE safeguard against antitrust violations, as well as protecting the integrity of IEEE standards development. Participants should also comply with the rules to avoid having themselves or their employers or affiliations face the risk of antitrust or other enforcement by regulators or by private parties who are injured.
Finally, in an individual-based group, Clause 5.2.1 of the IEEE SA Standards Board Bylaws require that each person must act based on their qualifications and experience. This means participants have to act and vote based on their individual and independent opinions using their own expertise, knowledge, and qualifications. They shall not act or vote based on any direction from any other person or organization, including an employer or client, or any external commitments, agreements, contracts, or orders, rather than their individual opinions.

IEEE SA therefore does not permit a participant in an individual-based group to act as a representative of their employer or affiliation, or to treat others as representatives of a company or other entity. Generally, the only time names of employers or other affiliations should be provided in an individual-based working group is when an individual discloses an employer or affiliation prior to making a Contribution.

IEEE SA has specific policies for participant behavior (both individuals and entities). Participants in an individual-based standards project are not permitted to direct or coerce other participants. Participants in an entity-based standards project each represent an entity member, and are not permitted to direct other participants not affiliated with the entity they represent. An entity is also not permitted to direct or coerce another entity.

4. SOME PRACTICAL GUIDELINES

Written Meeting Agenda
Due process is best served with written agendas available in advance of standards meetings. Each IEEE standards development meeting must be preceded by a notice and proposed agenda made available to prospective participants. This is to notify the participants of the time and place of the meeting and the nature of the business to be conducted.

Written Minutes of Meetings
Minutes of meetings should be prepared and made available. See also the Standards and Records section of IEEE Standards and the Law.

Informal Meetings and Other Communications
Topics that are prohibited from discussion on competition-law grounds at any formal IEEE standards development meetings shall not be discussed in e-mail reflectors or other electronic communications provided under the auspices of IEEE SA. Likewise, those topics should not be discussed in hallway conversations, luncheons, social events, or any gathering held in connection with IEEE standards development activities.

No Agreements to Comply
IEEE standards are voluntary. There should be no agreement to implement them or to adhere to them or any discussions as to when participants will begin to offer products conforming to the standards. Participants involved in IEEE’s standardization activities must adhere to IEEE SA policies and procedures.

Customer Surveys and Statistical Programs
Individual participants may make presentations about broad market potential or market requirements for informational purposes. No IEEE SA standards group may engage in, direct, or encourage its members to engage in surveys of customers or gathering of statistical data about market requirements, markets, or customers without appropriate review by IEEE SA legal counsel (which is arranged through the IEEE SA Program Manager for your working group or technical committee).

Importance of Chair
Participants are expected to comply with IEEE SA policies, but the chair of the working group, task group, or other standards development meeting plays a significant role in facilitating this compliance. The chair should ensure that the Call for Patents is announced at the beginning of every standards development meeting (whether conducted in person or electronically). Using the patent slide-set (including the competition-law cautions) is the preferred method for this announcement. During a meeting, the chair should ensure both that the discussion does not stray into impermissible topics and that IEEE SA policies are not improperly used to suppress permissible discussions. The chair should also encourage participants not to remain silent if impermissible discussions do occur.
5. SOME EXAMPLES

The following are examples to assist presenters, participants, and chairs in understanding permissible comparisons of relative costs (including costs for potentially Essential Patent Claims). There may be other permissible forms of comparing relative costs, and these examples are not intended to exclude other permissible comparisons.

These examples use the term “Accepted Letter of Assurance” (or the shorter form “Accepted LOA”). That term is defined in the IEEE SA Standards Board Bylaws and is used in the IEEE SA Standards Board Operations Manual.

The particular presentation formats used here are not intended as a mandatory template for all presentations. For example, each of these examples uses titles associated with the technological substance of the proposal. Proposal names should be fair and accurate, but IEEE SA does not dictate any particular nomenclature for technology proposals.

If a proposal is identified with authors from a single company affiliation (for the individual process), or with a single company (for the entity process), it is still permissible to make statements about the relative costs (of patents or other cost elements) for that technology, even if the only known potentially Essential Patent Claims for that technology are owned by a single company.

A presentation that references any Accepted LOA should always indicate that Accepted LOAs may contain other material terms and that participants should consult the Accepted LOAs for a complete statement of terms disclosed (if any). A presentation that references any Accepted LOA should also state that there may be other potentially Essential Patent Claims that have not been identified or for which no statement of assurance has been received.

For “Amber-Teal Technology Proposal,” there is a single Accepted Letter of Assurance, and in the Accepted LOA the submitter has voluntarily disclosed that it will not seek more than a maximum one-time licensing fee of US $5,000. For “Blue Technology Proposal,” there are two Accepted LOAs, and in these Accepted LOAs the submitters have voluntarily disclosed that they will not seek more than, respectively, maximum one-time licensing fees of US $5,000 and US $15,000, resulting in a cumulative one-time licensing fee of US $20,000. There are Accepted LOAs for “Chartreuse Technology Proposal” and “Green Technology Proposal,” and in these Accepted LOAs the submitters have not stated maximum licensing rates or fees. A presenter could present the information as follows:

<table>
<thead>
<tr>
<th></th>
<th>Amber-Teal Technology Proposal</th>
<th>Blue Technology Proposal</th>
<th>Chartreuse Technology Proposal**</th>
<th>Green Technology Proposal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Optics</strong></td>
<td>2n</td>
<td>3n</td>
<td>4n</td>
<td>1.6n</td>
</tr>
<tr>
<td><strong>Silicon</strong></td>
<td>3q</td>
<td>4q</td>
<td>2q</td>
<td>q</td>
</tr>
<tr>
<td><strong>Known Costs of potentially Essential Patent Claims</strong>*</td>
<td>x</td>
<td>4x</td>
<td>not known***</td>
<td>not known***</td>
</tr>
</tbody>
</table>

* Presentations shall include a disclaimer, such as “Based on ‘Not to Exceed’ Costs disclosed in Accepted LOAs on file with the IEEE SA. Accepted LOAs may contain other material terms not discussed in this presentation. View a complete list of Accepted LOAs, including a complete statement of terms disclosed (if any). In addition, this comparison discloses costs only for patent claims that have been identified in LOAs submitted to IEEE SA as potentially essential. Other Essential Patent Claims may exist for which a Letter of Assurance has not been received.”

** In this example, each proposal is identified by words describing the technology. If the “Chartreuse Technology Proposal” had instead been identified as the “Company C Proposal,” it would still be permissible to make the statement that “maximum costs of potentially Essential Patent Claims” for the Company C Proposal are “not known.” (For the individual process, proposals are expected to be from individuals, and IEEE SA does not encourage identification with a specific company or companies.)

*** See note above. A comparison can note that maximum licensing terms for a proposal are not known even if there is only one Accepted LOA (that does not disclose maximum terms) on file with the IEEE SA.
Example 2

There is a single Accepted LOA for “Green Technology Proposal,” and in its Accepted LOA the submitter has voluntarily disclosed that it will not seek more than a maximum one-time licensing fee of US $5,000. There are two Accepted LOAs for “Blue Technology Proposal,” and in these Accepted LOAs the submitters have voluntarily disclosed that they will not seek more than, respectively, maximum one-time licensing fees of US $5,000 and US $15,000, resulting in a cumulative one-time licensing fee of US $20,000. There are no Accepted LOAs for “Aquamarine and Fuchsia Technology Proposal,” although information for non-IP costs is available (and, in this example, are significantly greater than non-IP costs for the two proposals for which there are Accepted LOAs). The information could be presented as follows:

<table>
<thead>
<tr>
<th></th>
<th>Green Technology Proposal</th>
<th>Blue Technology Proposal</th>
<th>Aquamarine and Fuchsia Technology Proposal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Optics</td>
<td>2n</td>
<td>3n</td>
<td>30n</td>
</tr>
<tr>
<td>Silicon</td>
<td>3q</td>
<td>4q</td>
<td>9.5q</td>
</tr>
<tr>
<td>Known Costs of potentially Essential Patent Claims*</td>
<td>x</td>
<td>4x</td>
<td>none**</td>
</tr>
</tbody>
</table>

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** Technology believed to be in public domain, but participants should verify.

Example 3

There is a single Accepted LOA for “Green Technology Proposal,” and in its Accepted LOA the submitter has voluntarily disclosed that it will not seek more than a maximum one-time licensing fee of US $5,000. There is a single Accepted LOA for “Blue Technology Proposal,” and in its Accepted LOA the submitter has voluntarily disclosed that it will not seek more than a maximum royalty rate of 1.6% of sales. There is a single Accepted LOA for “Aquamarine and Fuchsia Technology Proposal,” and in its Accepted LOA the submitter has not disclosed any maximum licensing rates. If it is not possible to provide a meaningful relative cost comparison between a one-time fee and a percentage of sales rate, then this information could be presented as follows:

<table>
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<tr>
<th></th>
<th>Green Technology Proposal</th>
<th>Blue Technology Proposal</th>
<th>Aquamarine and Fuchsia Technology Proposal</th>
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</thead>
<tbody>
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<td>3n</td>
<td>1.2n</td>
</tr>
<tr>
<td>Silicon</td>
<td>3q</td>
<td>4q</td>
<td>2.2q</td>
</tr>
<tr>
<td>Known Costs of potentially Essential Patent Claims*</td>
<td>known</td>
<td>known</td>
<td>not known</td>
</tr>
</tbody>
</table>

* Presentations shall include a disclaimer, such as “Based on ‘Not to Exceed’ Costs disclosed in Accepted LOAs on file with the IEEE SA. Accepted LOAs may contain other material terms not discussed in this presentation. View a complete list of Accepted LOAs, including a complete statement of terms disclosed (if any). In addition, this comparison discloses costs only for patent claims that have been identified in LOAs submitted to IEEE SA as potentially essential. Other Essential Patent Claims may exist for which a Letter of Assurance has not been received.”